

MEMORANDUM FOR:

~~EW/P/W/M/L/H~~

SUBJECT: NIO/SP Proposal to Form Panel on Soviet
Strategic Objectives

NIO/SP is proposing to form a small panel of consultants to advise him and the DCI on Soviet Strategic objectives, perceptions, and doctrine. Attached are letters to three individuals (from the Foreign Service, Air Force, and RAND) inviting them to get together to discuss the formation of such a panel.

I assume that this proposal was prompted by the PFIAB criticisms of the NIE process for NIE 11-3/8. (No mention was made of this panel in the draft DCI reply to the President on Possible Revisions in the NIE Process.)

File NIO/SP

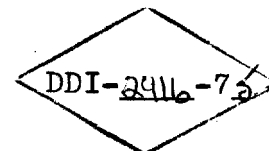
Date 11 November 1975

FORM 101 USE PREVIOUS
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25X1

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505



National Intelligence Officers

7 November 1975

Mr. Raymond L. Garthoff
Foreign Service Inspector
Room 412
Building SA-6
Washington, D.C. 20520

Dear Mr. Garthoff:

For several months, Mr. Howard Stoertz, the National Intelligence Officer for Strategic Programs, has been considering the formation of a small panel of expert consultants to advise him and the Director of Central Intelligence from time to time on the subject of Soviet strategic objectives, perceptions, and doctrine. This is a complex subject on which agencies and individuals often strongly differ; and it is sometimes difficult to separate estimative judgment from political preferences. Yet the subject must be addressed fully in national intelligence on Soviet strategic behavior and in many kinds of intelligence support to the policy process; for example, in SALT.

The DCI and the NIO/SP seek a small, informally constituted panel of consultants to provide advice on:

- a. The range of views on Soviet strategic policy objectives that ought properly be considered;
- b. The applicability of alternative methodologies or assumptions in assessing available evidence;
- c. Possible ways to improve our means of communicating our judgments to informed but non-expert readers.

I would like to invite you to join two or three others of comparable expertise to meet with the NIO/SP and a suitable group of CIA analysts at a date in late November or early December to be negotiated. At this meeting, we would hope to consider the issues posed above and the manner in which a consultant panel of six or seven could fruitfully be organized.

Your experience as an expert, a negotiator, and participant in the policy process clearly recommend you for this effort. We would expect that the informality and light demand on your time (at most, two weeks' activity per year) involved in what we propose would present no conflict with your official responsibilities. At your advice, this office will seek to facilitate such authorizations by the Department of State and support required for your participation.

If you believe you can participate in a meeting in the near future, please contact [redacted]

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[redacted] so that we may determine exact dates and begin administrative arrangements. We would welcome the benefit of your counsel and hope that you will be able to work with us on this consultants' panel.

25X1

[redacted]
George A. Carver, Jr.

Deputy for National Intelligence Officers

O/D/DCI/NIO [redacted]

Orig - Addressees (Garthoff, Warner and Horelick)

- 1 - DDI ✓
- 1 - D/OSR
- 1 - C/SEC/OSR
- 1 - NIO/SP

[redacted]
1 - NIO/RI

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

7 November 1975

Major Edward L. Warner III, USAF
3278 STUS (ATC)
Presidio of Monterey
California 93940

Dear Major Warner:

For several months, Mr. Howard Stoertz, the National Intelligence Officer for Strategic Programs, has been considering the formation of a small panel of expert consultants to advise him and the Director of Central Intelligence from time to time on the subject of Soviet strategic objectives, perceptions, and doctrine. This is a complex subject on which agencies and individuals often strongly differ; and it is sometimes difficult to separate estimative judgment from political preferences. Yet the subject must be addressed fully in national intelligence on Soviet strategic behavior and in many kinds of intelligence support to the policy process; for example, in SALT.

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early December to be negotiated. At this meeting, we would hope to consider the issues posed above and the manner in which a consultant panel of six or seven could fruitfully be organized.

Your reputation as a Soviet specialist and your exceptional performance during a tour of duty with the Agency recommend you for this effort. We would expect that the informality and comparatively light burden of several weeks' effort per year proposed for this panel would not present any conflict with your other duties. This office will seek to make such arrangements with DIA and the Air Force as required for your participation.

25X1 If you believe you can participate in a meeting in the near future, please contact [redacted] so that we may determine exact dates and begin administrative arrangements. We would welcome the benefit of your counsel and hope that you will be able to work with us on this consultants' panel.

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[redacted]

25X1

George A. Carver, Jr.
Deputy for National Intelligence Officers

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

7 November 1975

Mr. Arnold Horelick
RAND Corporation
1700 Main Street
Santa Monica, California 90406

Dear Mr. Horelick:

For several months, Mr. Howard Stoertz, the National Intelligence Officer for Strategic Programs, has been considering the formation of a small panel of expert consultants to advise him and the Director of Central Intelligence from time to time on the subject of Soviet strategic objectives, perceptions, and doctrine. This is a complex subject on which agencies and individuals often strongly differ; and it is sometimes difficult to separate estimative judgment from political preferences. Yet the subject must be addressed fully in national intelligence on Soviet strategic behavior and in many kinds of intelligence support to the policy process; for example, in SALT.

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early December to be negotiated. At this meeting, we would hope to consider the issues posed above and the manner in which a consultant panel of six or seven could fruitfully be organized.

Your long-standing expertise in the area of Soviet strategic affairs clearly recommends you for this effort. We would expect the proposed panel activity to present fairly light demands on your time, at most several weeks of intermittent effort during the course of the year. This office will, of course, make such arrangements with the RAND Corporation as are required to cover your time and expenses as a consultant.

25X1 If you believe you can participate in a meeting in the near future, please contact [redacted] 25X1 [redacted] so that we may determine exact dates and begin administrative arrangements. We would welcome the benefit of your counsel and hope that you will be able to work with us on this consultants' panel.

[redacted] 25X1
George A. Carver, Jr.

Deputy for National Intelligence Officers